



HODARI FOUNDATION

Kyaka II Refugee Settlement, Kyegegwa District

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Broadening Community Initiatives for Sustainable Impact

Hodari Foundation-

2023 Impact Report

We build sustainable Refugee and Host communities in Kyaka II Refugee Settlement-Western Uganda.

Where women and men live equally and are free to thrive.

Hodari Foundation is a refugee- led Organization that deploys a Human- centered -Design Approach and a Theory of Change to Support the Resilience of livelihoods of refugee children, women and youth including those with disabilities and host community in Kyaka II refugee settlement, Kyegegwa District-Western Uganda (East Africa).

Our staff and volunteers are committed to giving the highest consideration to human life and its defence; respects everyone's basic human rights, values and freedoms while advancing proper and responsible use of resources that don't harm the environment. We prioritize improving beneficiary outcomes; providing seed support, tools and knowledge needed to solve refugees and host community most critical needs and treat those with whom we work as agents and partners rather than victims requiring a service. This helps our engagements be appropriately customized, which in turn leads to best possible outcomes.

Our network expertise is agile and responsive. Our sustainable development work is in line with refugees and host community needs and priorities in Kyaka II refugee settlement and the whole district.

Editorial

Mr. Janvier Hafasha

Executive Director and Overall Program Supervisor



How to sum up the year 2023 of Hodari Foundation?

2023 was a year of changes and transitions: We have updated the old strategy. For the first time it is a 5-year strategy; it is far more transversal and based on community challenges in Kyegegwa district-Western Uganda -particularly in Kyaka II Refugee Settlement: i) Education that supports learning-by-doing & learning how to learn, ii) Enterprise development for refugees and host community women & youth, iii) Agriculture for food security and climate change.

The other main change lies in our focus on results. The whole strategy has been elaborated to better define the targeted impact and the associated indicators.

Which achievements are you most proud of?

I am proud of how this strategy has been updated and put in place. We have broadly consulted our partners, our staff and volunteers in the field. It is a co-creation result and not just something from few individuals at office.

I am also very proud that we leave behind us program partition and integrate climate change in all our programing. We are now in a partnership logic and together face and address Kyaka II Refugee Settlement's most pressing challenges-with more emphasis on women, children and youth.

I also highlight our new partnership policy. We concluded 3 partnerships, with public institutions and private partners, allowing us to source expertise where it is, and to innovate by combining competences.

Which project according to you is symbolic for 2023?

Strategic Investment in mushroom growing for food security and climate change -reaching 150 direct beneficiaries including education sponsorship-projects, enterprise development and protection of children with albinism; nicely reflects our new strategy. With support from Bridging gaps, we conducted entrepreneurship and business planning training to 25 people 15 women and 10 men. Walters' ministries support enabled us to distribute Christmas gifts to 125 refugee children. We also trained 47 women 18-40 years of age on digital financial inclusion, how to wrangle data and on how to make good use of digital platforms to promote their businesses. We anticipate that those trained will be able to train others. Through these projects, we were able to leave behind the aid logic and adopt a partnership approach.



Ms. Florence Mukandugutse
Protection, Partnerships & Fundraising Officer

How does the role of Hodari Foundation evolve in Kyaka II Refugee Settlement? At the parish/village level, with its partners? In the five-year strategy Hodari Foundation positions as a resolutely local actor. Partner organizations, women and youth groups aim to ensure better coordination between the various programs. We have a role to play in the transfer of knowledge and in pooling resources needed.

With the increasing challenges and shocks, in 2023, Hodari pivoted to integrate climate change in all its programming; to share ideas and respond to emerging threats.

On what bases do you build the future?

Our ambitions are many. First, we want to be an actor of reference not only in Kyaka II Refugee Settlement but Kyegegwa district as a whole. Second, we want to remain a partner of choice not of necessity. Hodari Foundation is now recognized in Kyaka II Refugee Settlement and the entire district for its inclusive and sustainable community development-including for its neutral stance, with no hidden agenda. Third, we aim to triple our impact. Our target community challenges are increasing and so important that we must equip ourselves with stronger power. Fourth, is our 'Local problems-local solutions' strategy. We also want to strengthen our 'role model' status: increase diversity in our teams, and be a carbon footprint trend setter.

How I would describe the year 2023 of Hodari Foundation?

We had two main initiatives in 2023. First, we have much improved our visibility with local partners for example; Nourish All, Tree that feed Foundation, ALIGHT former (ARC), YIDA, UNHCR, WFP, Last Mile Climate, Walters Ministries, Albinism Umbrella, and then we also worked at improving the consistency of our organization. We now have a team and clearer governance referred to as the Management Committee-MC. Regardless of location; many actors evolve around Hodari Foundation. It was very important to fine-tune the consistency in how we function.

How are these changes and support translated?

To succeed in this transformation, we asked for more autonomy, at all levels. We now operate in a less hierarchical manner and are more agile. The teams in the field are informed better and as they are more confident they can take initiatives and take on responsibilities. We have also broken out of the silos that existed between Operations, Finances etc. This forces us to work together better, to be at the service of one another. In the field, we increasingly rely on local partners, churches, women and youth groups including local resources.

More broadly, we have deployed a strategy based on expertise. We have developed solutions to address local challenges identified: Today, we offer services that we can replicate because we have learned from past errors and successes. Our partners and beneficiaries now better understand Hodari Foundation specialisms, allowing them to consult us in a more agile manner.

How is new partnership policy being organized?

We have three levels of partnership. The first one, which has hardly changed, regards partnerships with local government, schools, cultural and Faith based leadership in Kyaka. They are our principal partners; it is essential for us to maintain a really open relation with them.

The second level of partnership has much evolved. We must use public and private expertise as much as possible. Every project we implement involves a partner institution or group.

The third level of partnership ties us to our donors/supporters. We try to build a community surrounding Hodari Foundation with local or international expertise. We want to be able to select our partners of choice, not of necessity with a view of maximizing the impact of future projects.

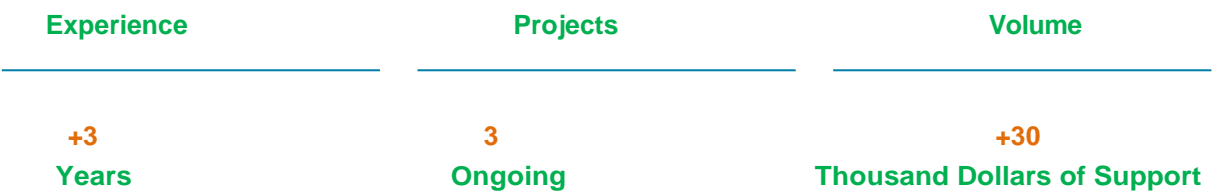
Hodari Foundation put in place a new Integrity Charter?

No, it was updated; the Charter is a very broad one. It covers corruption as well as sexual violence and other forms of violence. We wanted this to be directly a part of our functioning and our organization. It is not a pro forma document. It incorporates specific points of attention in function and management of projects; it provides concrete levers of action and communication. All persons involved within Hodari Foundation, head office and field staff as well as the executive members must undergo a training course on the matter. I am proud of this Charter.

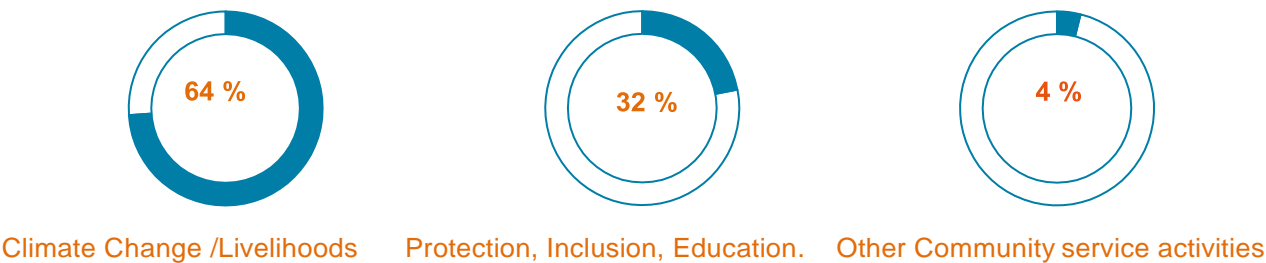
How do you see the future?

We hope to become a platform. This means availing us of a meeting space at all levels with all our partners. This is not about those who fund us, but regards the whole of our ecosystem. What we have put in place in 2023 contributes to this. We need a community that understands the real needs in the field and we need to remain agile.

Identity Card

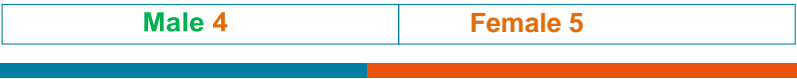


Budget Allocation on Activities



Workforce 9

99% Local Staff



Partnerships 7
Network 3
Accreditation 1

Hodari Foundation in Kyaka II Refugee Settlement in 2023

#Education that supports Learn-by-doing & Learning how to learn

1. We participated and exhibited in World refugee day.
2. We sponsored kids' soccer in celebration of African child day, 400+ children participating in the celebrations.
3. Provided clothing and sun glasses and sun lotion to 75 children living with disability 15 in kyaka II and 60 in Nakivale refugee settlement.
4. We were also honored to lead the World youth day celebration in kyaka II.
5. Distributed 4 intermediate wheelchairs for 3 children living with disability in Bwiriza zone.
6. Our executive director attended international youth conference organized by Intercontinental Youth connect modal United Nations under a theme; youth inclusion in National Economic Development. At Radisson Blu, Foreshore, CapeTown South Africa.
7. With the support from philanthropist, in partnership with Kyaka II Refugee- led Organizations Network (KRLON) we organized and conducted a one-day RLOs founder's leadership, Governance and Resource mobilization Workshop.
8. Distributed 38 school bags and paid school fees for 53 refugee children, 5 from the host community.
9. Renovated 2 houses for unaccompanied refugee minors in Bwiriza zone.
10. Distributed Christmas packages to 60 families.



#Enterprise Development for Refugees and Host Community Women & Youth

1. Participated in leadership and resource mobilization at Hotel Africana organized by Makerere School of Public and CEPARD in collaboration with Karolinska Institute Sweden.
2. In partnership with ALIGHT former (ARC) we conducted awareness on issues affecting children in Kakoni zone and Bwiriza zone reaching over 300 women and other caretakers.
3. Procured 5 tailoring machines to promote skills training in fashion and design.
4. Attended UNHCR training on use of Global Distribution Tool and assessment of the beneficiaries.
5. Participated in protection mainstreaming and livelihood validation workshop organized by UNHCR at Lakeview resort, Mbarara district.



#Agriculture for Food Security & Climate Change

1. Funding from Nourish All helped us train 10 women on Oyster spawn production,
2. Conducted assessment to 125 children under our feeding program.
3. Trained 30 members of Twizigame group in kakoni zone on mushroom house construction and mushroom growing extended House of Hope mushroom initiative in Itambabiniga Humura zone and a fresher training to 15 members.
4. We drilled 3 boreholes in Kyaka II refugee settlement, 2 Boreholes in Ndolerile cell and 1 in Kyamagabo cell in Bwiriza zone.
5. In partnership with Tree that feed Foundation, we planted 150 different tree species in Bwiriza zone.
6. With support from YIDA, we established goats' multiplication center in Bwiriza zone.
7. Attended one- day climate Action partnership workshop organized by Last Mile Climate at Fairway Hotel- Kampala.
8. Participated in one – day Uganda Climate Innovation Fund information session organized by Climate Smart Jobs at Protea Skyz.
9. Staff and volunteers also participated in 3 days Regional training workshop on climate smart agriculture, sustainable land management and agroforestry practices organized by Uganda Biodiversity Fund at Igogora hotel in Kamwenge District.
10. Attended 3- days African mushroom festival as exhibitor in Hoima District organized by Eco-Agric Uganda with support from Nourish ALL.
11. Attended a 5 day training Boot camp on Syntropic food forestry, Permaculture and Nutrition Sponsored by Nourish All at Bungoma, Kenya.
12. In collaboration with NARO we have established seeds multiplication Demo and participated in a 2 days Livelihood monitoring and evaluation exercise.
13. HODARI Foundation with support from WFP participated in 3 -days Uganda innovation week as Exhibitor at National ICT Hub Nakawa.
14. Field monitoring on mushroom production groups.



